



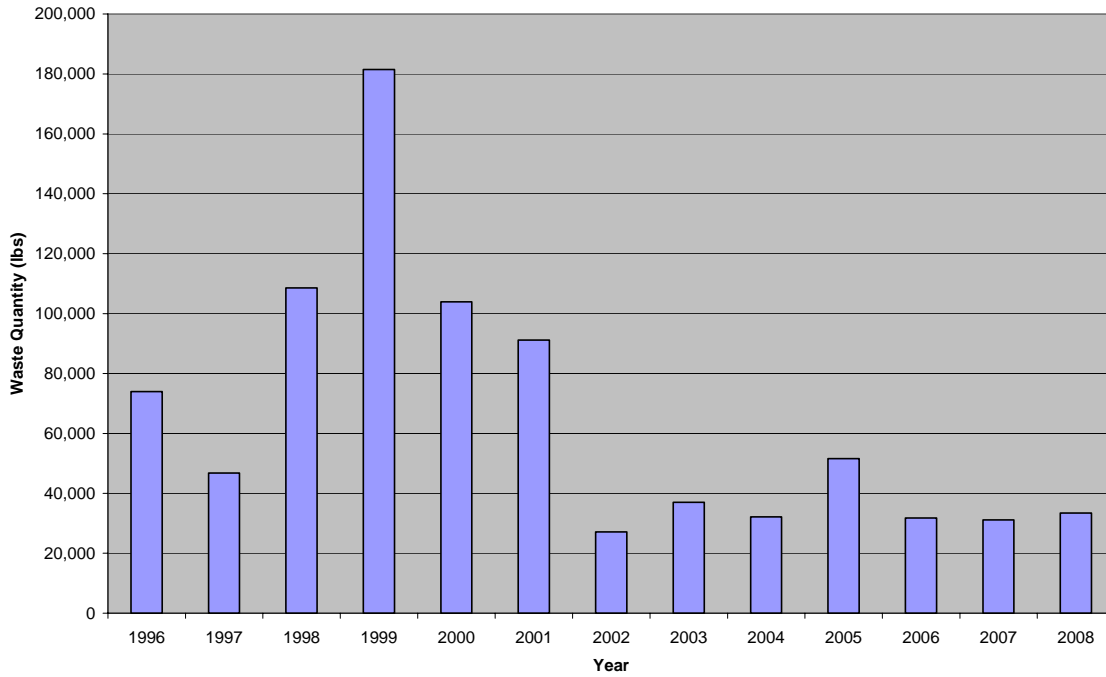
2008 Allergan Guarulhos, Brazil EHS Sustainability Performance Report



Hazardous Waste Trend

Allergan Guarulhos continues to make strides in the reduction of hazardous waste generated. Major facility and product changes occurred in 1997/1998, which caused the hazardous waste quantities to grow significantly. These changes were placed back under control in 1999 with continuous improvement seen each year thereafter. The 2008 results versus 2007 demonstrate a 5% increase in hazardous waste. The increase is consistent with the increase in units produced and the rate of waste generation per unit produced decreased by 6%.

Hazardous Waste Trend

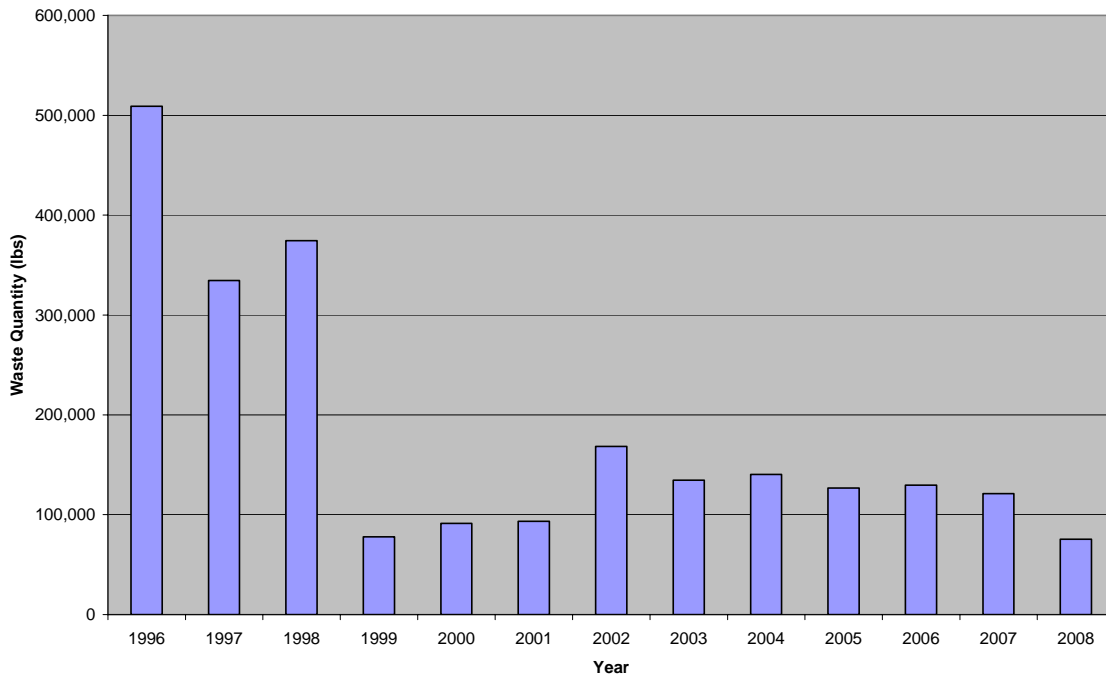


Nonhazardous Waste Trend

Allergan Guarulhos continues to make strides in the reduction of nonhazardous waste generated. The nonhazardous waste decreased in 2008 by 37% versus 2007. Waste quantity levels have stayed relatively flat for the last three years even with increasing production volumes. A lean six sigma project to reduce the nonhazardous waste generated was completed at the beginning of 2008. The results of this project are demonstrated this year.

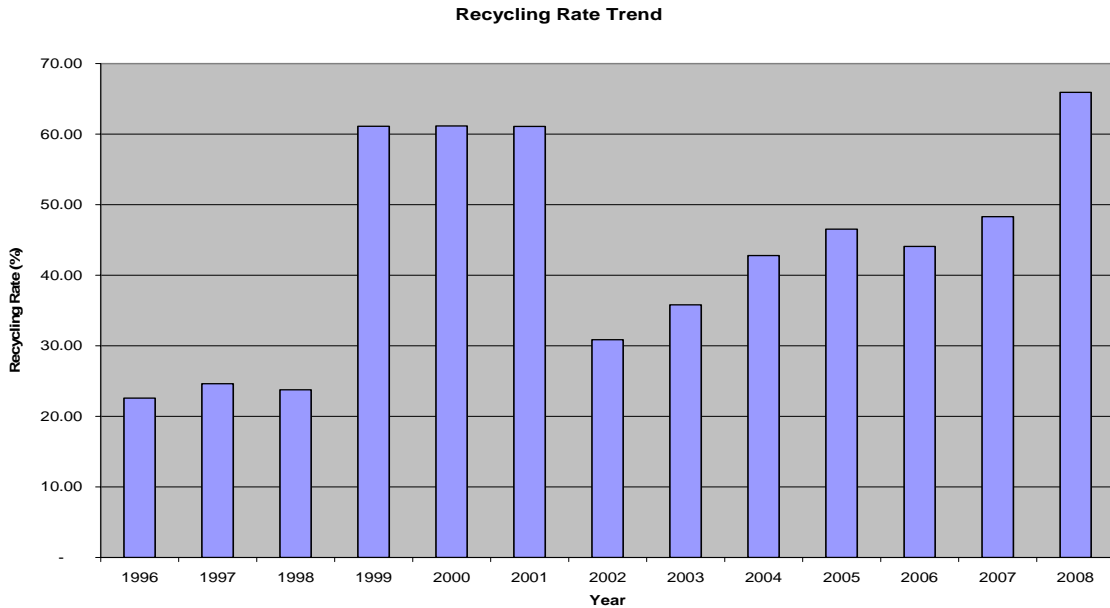
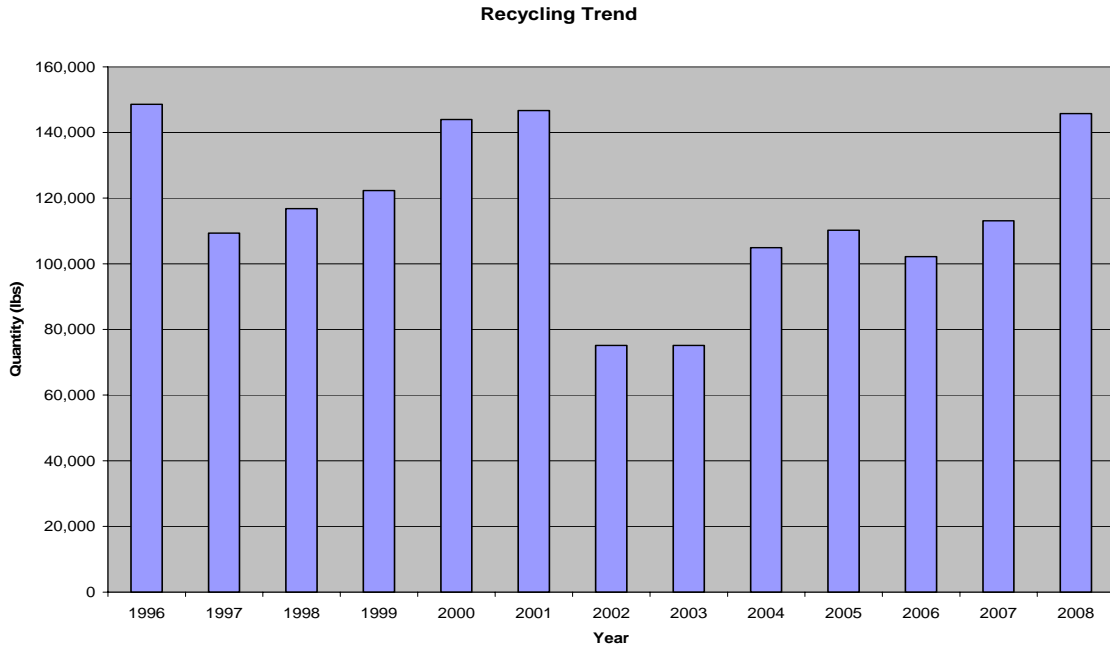
Allergan Guarulhos continues to participate in the US Environmental Protection Agency (US EPA) Waste Wise Program. Waste prevention, reduction, recycling, and purchase of recycled-content products are reported annually to the US EPA. Allergan has been recognized as a Waste Wise Program Champion in 1998, 1999, 2000, and 2001. Allergan received the Waste Wise Climate Change Gold Achievement Award in 2006. Allergan has also received commendation from the US EPA for its efforts in 2002, 2003, 2004, 2005, 2007 and 2008.

Nonhazardous Waste Trend



Recycling Trend

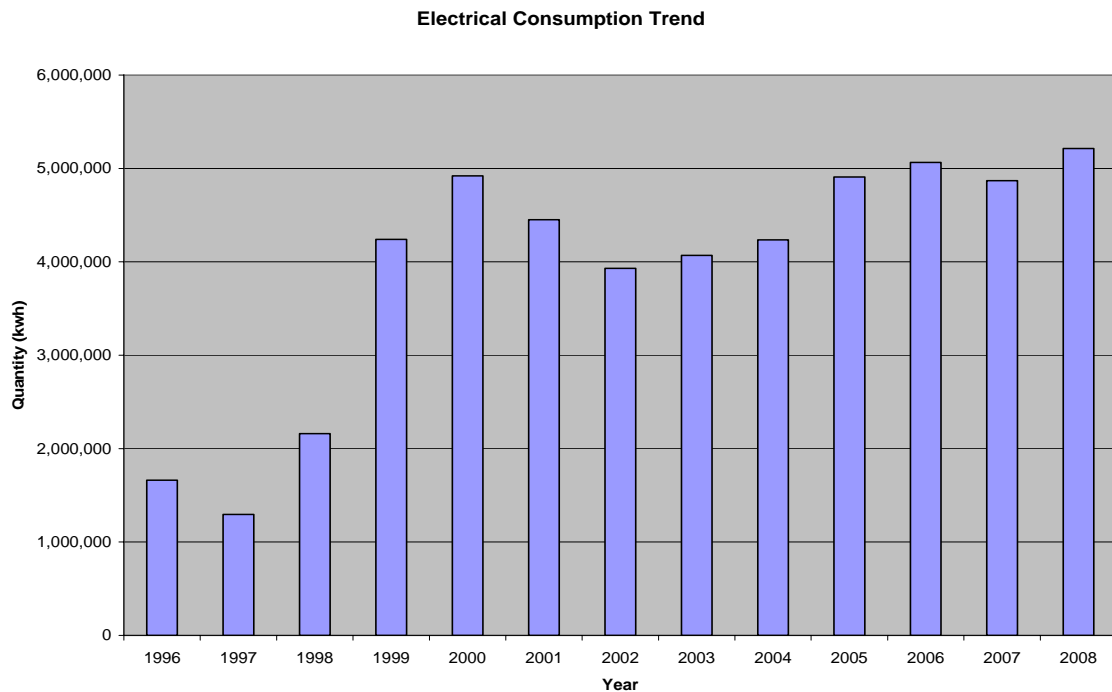
Allergan Guarulhos achieved a recycling rate of more than 66% in 2008. Recycling quantities increased 29% in 2008 versus 2007. Allergan Guarulhos has refocused its recycling program to allow more industrial waste to be treated onsite and sent offsite for recycling. Allergan Guarulhos is using the recycled material revenue to trade for office supplies. The recycling program is not only focused on the manufacturing site but also on the commercial facility as well. The recycling rate and quantity recycled changed drastically in 2002 with the exit of third party tablet manufacturing business at the end of 2001.



Electrical Energy Consumption Trend

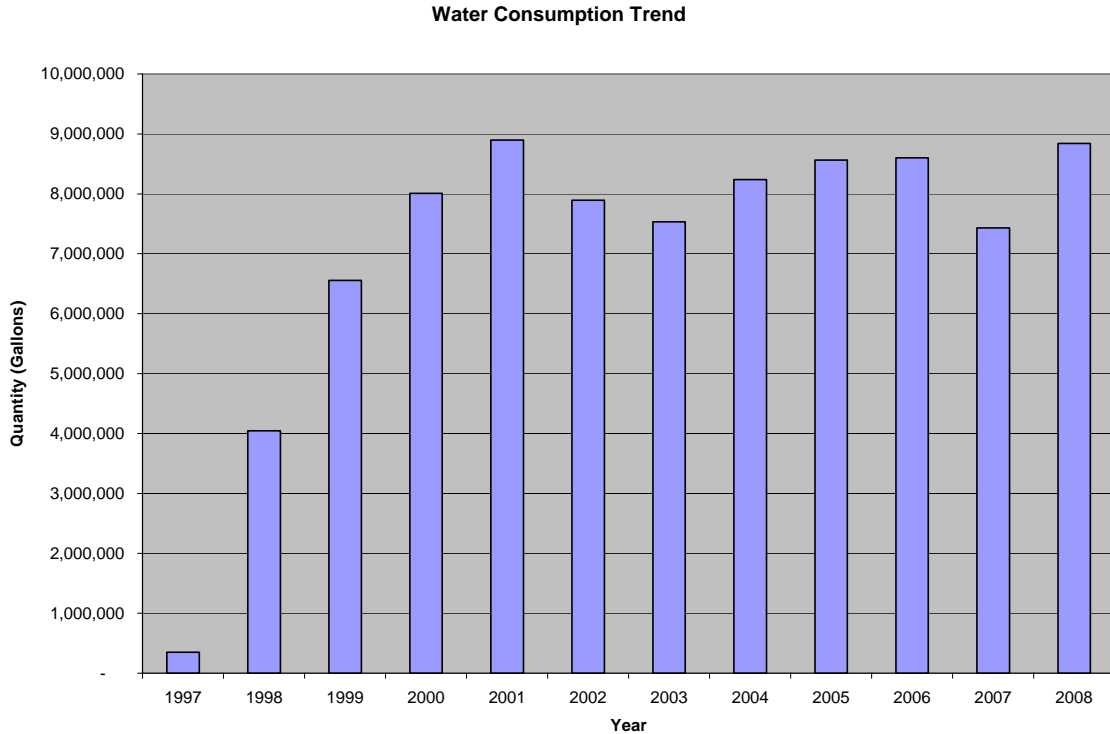
Allergan Guarulhos increased its electrical energy consumption through 2000 due to improving facility equipment and systems to meet current regulatory manufacturing standards as well as to increase the production throughput. In 2008, electrical consumption increased 7% over 2007 with increases in production manufacturing of over 11%. Allergan Guarulhos has implemented a DMAIC approach to utility management including electricity, fuel, and water.

Allergan Guarulhos participates in the US EPA Energy Star Program and US Department of Energy – “Voluntary Reporting of Greenhouse Gases”.



Water Consumption Trend

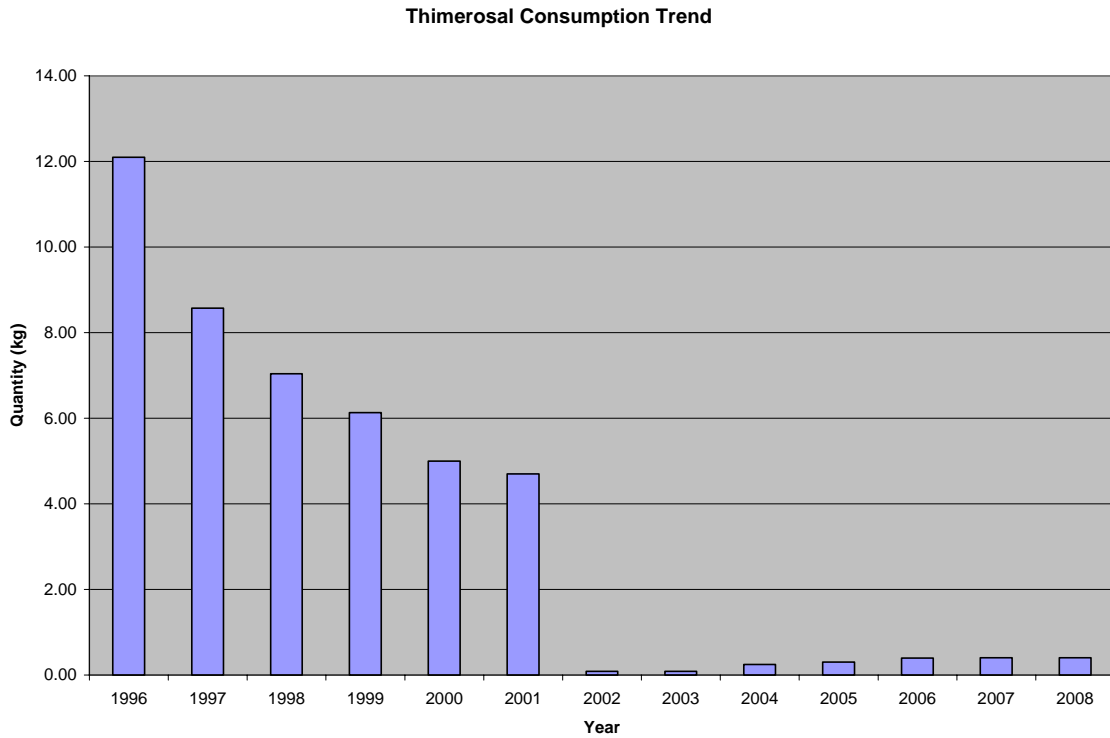
Allergan Guarulhos has increased the water consumption on an absolute basis between 1997 through 2001. This is primarily due to improved buildings, systems, and equipment installed in 1998 and operational in 1999. Additional building improvements were implemented in 2000 through 2002. A 19% increase in water consumption occurred in 2008 vs. 2007. This appears to be related to production increases however, opportunities to reduce consumption are being researched.



Water efficiency efforts and water reuse systems have been implemented. The water consumption by the RO/DI system reduced from 6 cubic meters per hour to 4 cubic meters per hour and by increasing the set point on the chilled water system from 5 C to 9 C. The RO reject water was also directed for reuse in the cooling towers.

Thimerosal Consumption Trend

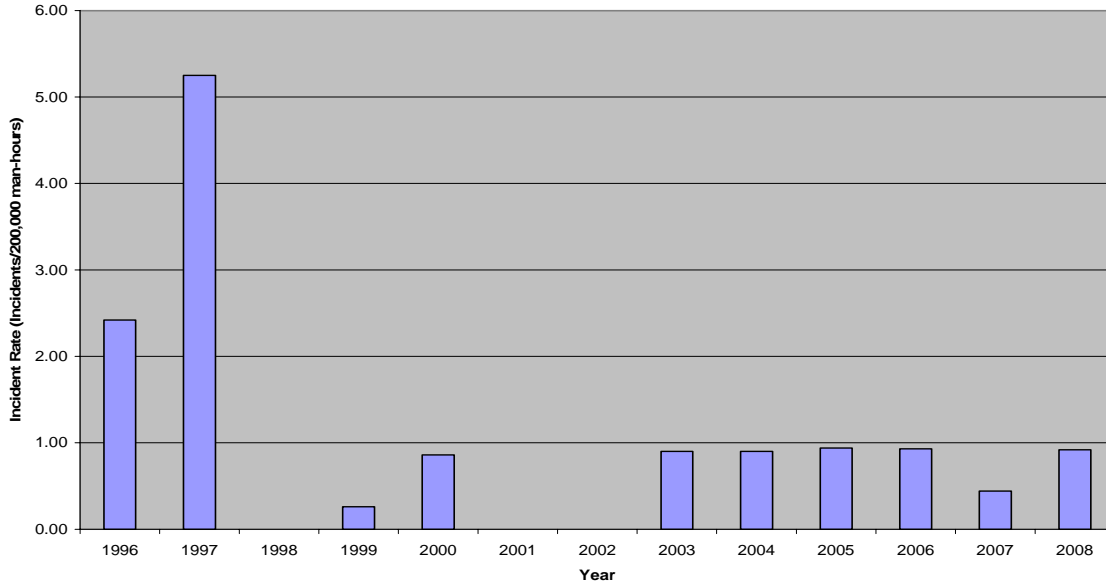
The use of thimerosal as a preservative in Allergan Guarulhos products has been steadily declining since 1996. New products are formulated with other preservatives. Existing products containing thimerosal are either being reformulated or discontinued. Allergan Guarulhos decreased the thimerosal consumption by 92% between 1996 and 2008. Most of the product reformulations were implemented in 2003, which virtually eliminates thimerosal consumption at the facility. A slight surge in products containing mercurial preservatives accounts for the increases showing in the figure below.



Safety Performance Trend

The 2008 injury and illness rate was 0.92 total recordable cases per 100 employee-years. This rate increased slightly in 2008 vs. 2007. However, this is an extremely low rate and reflects the excellent programs in place at the facility.

Incident Rate Trend



Ozone-Depleting Compounds Use Trend

Allergan Guarulhos continues to use chillers, which contain hydrochlorofluorocarbon (HCFC) 22 as the refrigerant. The facility closely manages the use of this material to avoid any releases to the environment. New chiller equipment installed in 1998 to support the expanding facility contains HCFC 22 as well.

Ozone Depleting Compounds Trend

